Executive Summary									
Account Name	FY 08 Actual	FY 09 Actual	FY 10 Voted	FY 11 Voted	FY 12 Requested	FY 12 Recommended	Dollar Change (FY 11 to FY 12)	Change %	
Insurance and Benefits									
MA Early Retirement Incentive	\$21,684	\$21,684	\$21,684	\$0	•	\$0			
Unemployment Insurance	\$24,458	\$40,000	\$51,605	\$50,000	\$50,000	\$50,000	\$0	0.00%	
Worcester County Retirement	\$397,682	\$469,587	\$505,000	\$676,677	\$725,000	\$725,000	\$48,323	7.14%	
Workers Compensation Insurance	\$111,241	\$95,748	\$120,000	\$120,000	\$140,000	\$140,000	\$20,000	16.67%	
Medicare	\$318,951	\$350,000	\$365,000	\$380,000	\$400,000	\$400,000	\$20,000	5.26%	
Life Insurance	\$15,825	\$15,500	\$18,000	\$18,000	\$18,000	\$18,000	\$0	0.00%	
Property/Casualty/Auto Insurance	\$159,635	\$182,000	\$154,000	\$114,000	\$124,000	\$124,000	\$10,000	8.77%	
Health Insurance - Active Employees	\$2,874,736	\$3,118,203	\$3,750,000	\$3,710,000	\$4,160,000	\$4,160,000	\$450,000	12.13%	
Health Insurance - Retirees	\$448,098	\$500,000	\$610,000	\$625,000	\$705,000	\$705,000	\$80,000	12.80%	
Dental Insurance - Active Employees	\$154,533	\$155,996	\$175,000	\$175,000	\$190,000	\$190,000	\$15,000	8.57%	
Dental Insurance - Retirees	\$29,657	\$31,504	\$30,000	\$30,000	\$35,000	\$35,000	\$5,000	16.67%	
Short-Term Disability Insurance	\$85,866	\$24,583	\$0	\$0	\$0 \$0	\$0 \$0 \$0	\$0	0.00%	
Subtotal:	\$4,642,366	\$5,004,805	\$5,800,289	\$5,898,677	\$6,547,000	\$6,547,000	\$648,323	10.99%	
System Wide									
-	#07.000	#00.000	#00.000	#00.000	#00.000	#00.000	ФО.	0.000/	
District Treasurer Salary	\$27,000	\$28,000	\$29,000	\$29,000	\$29,000	\$29,000	\$0	0.00%	
Administration Salaries	\$266,270	\$276,352	\$279,477	\$290,656	\$292,245	\$292,245	\$1,589	0.55%	
Transportation Coordinator Salary	\$0	\$0	\$0 \$431.952	\$0	\$0 \$450.254	\$0	\$0	0.00%	
Central Office Clerical Salaries	\$402,662	\$433,890	* - /	\$450,343 \$40,000	, , .	\$450,254	(\$89) \$0	-0.02%	
Substitute Clerical Salaries	\$12,124 \$0	\$14,397 \$0	\$10,000 \$0	\$10,000 \$0	\$10,000 \$0	\$10,000 \$0	\$0	0.00% 0.00%	
SPED Bus Monitor Salaries Treasurer's Bond	\$384	\$450	\$450	\$450	\$450	\$450	\$0	0.00%	
	\$107,025	\$102,000	\$95,000	\$93,000		\$93,000	\$0	0.00%	
Contracted Services Contracted Services - Payroll	\$107,025	\$25,000	\$22,000	\$93,000 \$22,000	\$93,000 \$22.000	\$22,000	\$0	0.00%	
Legal Services	\$43,625	\$31,992	\$50,000	\$50,000	\$50,000	\$50,000	\$0	0.00%	
Transportation - Regular Day	\$1,376,100	\$1,535,000	\$1,500,000	\$1,540,000	\$1,540,000	\$1,540,000	\$0	0.00%	
Photocopier Expenses	\$1,376,100	\$1,535,000	\$1,500,000	\$1,540,000	\$1,540,000	\$1,540,000	\$0	0.00%	
Transportation - Late Bus	\$192,773	\$127,300	\$30,000	\$15,000	\$15,000	\$15,000	\$0	0.00%	
Transportation - Special Education	\$0 \$0	\$0	\$0	\$15,000 \$0		\$0	\$0	0.00%	
Postage and Printing Expenses	\$37,748	\$43,000	\$44,000	\$44,000	\$44,000	\$44,000	\$0	0.00%	
General Office Supplies and Equipment	\$125,339	\$64,000	\$64,000	\$64,000	\$64,000	\$64,000	\$0	0.00%	
Administrative Technology	\$14,440	\$23,000	\$23,000	\$23,000	\$16,000	\$16,000	(\$7,000)	-30.43%	
School Committee Membership/Dues	\$7,921	\$7,700	\$7,700	\$7,700	\$7,700	\$7,700	\$0	0.00%	
Central Office Other Expenses/Membership	\$6,809	\$11,000	\$6,000	\$6,000		\$6,000	\$0	0.00%	
System-Wide Professional Development	\$48,372	\$38,091	\$35,000	\$35,000	\$35,000	\$35,000	\$0	0.00%	
Food Service Revolving Offset	\$156,622	\$0	\$0	\$0 \$0	· · · · ·	\$0	\$0	0.00%	
Salary Reserve	\$0	\$26,207	\$0	\$0	•	\$0	\$0	0.00%	
NRHS Building Project Debt Service	\$619,366	\$601,866	\$584.367	\$566.867	\$549,366	\$549,366	(\$17,501)	-3.09%	
Deficit Bond Payment	\$489,770	\$482,250	\$482,250	\$482,250	\$390,000	\$390,000	(\$92.250)	-19.13%	
SPED Assessment	\$3,081	\$3,863	\$5,000	\$5,000	\$13,383	\$13,383	\$8,383	167.66%	
School Choice Tuition-Out Assessment	\$412,332	\$401,137	\$0	\$0	\$0	\$0	\$0	0.00%	
Charter Schools Tuition Assessment	\$264,114	\$364,123	\$350,000	\$450,000	\$512.950	\$512,950	\$62,950	13.99%	
School Department Reserve Fund	\$0	\$44,844	\$12,000	\$0	\$0	\$0	\$0	0.00%	
Tuition Reimbursement - Unit A	\$50,001	\$50,000	\$51,000	\$53,000		\$53,000	\$0		
Tuition Reimbursement - Unit C	\$6,361	\$7,500	\$7,500	\$7,500		\$7,500	\$0	0.00%	
In State Travel - District Wide	\$32,669	\$34,917	\$22,000	\$22,000		\$30,000	\$8,000	36.36%	
Subtotal:	\$4,720,943	\$4,778,079	\$4,273,696	\$4,398,766	\$4,362,848	\$4,362,848		-0.82%	
Health									
District Nurses Salaries	\$590,282	\$616,731	\$718,559	\$734,961	\$723,272	\$723,272	(\$11,690)	-1.59%	
Substitute Nurses Salary	\$6,456	\$8,000	\$5,750	\$5,750		\$5,750	\$0	0.00%	
Contracted Services	\$3,951	\$6,721	\$6,721	\$8,441		\$6,060	(\$2,381)	-28.21%	
Nursing Supplies & Equipment	\$8,783	\$7,980	\$7,980	\$8,990	\$8,975	\$8,975	(\$15)	-0.17%	
Nursing Professional Development	\$1,000	\$1,000	\$1,000	\$1,150		\$900	(\$250)	-21.74%	
NRHS EMT Program	\$11,740	\$12,480	\$12,480	\$12,480		\$12,480	\$0	0.00%	
Subtotal:	\$622,212	\$652,912	\$752,490	\$771,772		\$757,437	(\$14,336)	-1.86%	

	Executive Summary									
Account Name	FY 08 Actual	FY 09 Actual	FY 10 Voted	FY 11 Voted	FY 12 Requested	FY 12 Recommended	Dollar Change (FY 11 to FY 12)	Change %		
Facilities										
Facilities Department Salaries	\$193,386	\$217,359	\$204,783	\$212,974	\$213,544	\$213,544	\$570	0.27%		
Custodial Salaries	\$939,590	\$956,836	\$1,080,087	\$1,049,138	\$1,033,515	\$1,033,515	(\$15,623)	-1.49%		
Custodial Overtime Expenses	\$31,136	\$37,525	\$23,000	\$23,000	\$23,000	\$23,000	\$0	0.00%		
Temporary Help (new acct)	\$41,590	\$57,980	\$54,000	\$54,000	\$54,000	\$54,000	\$0	0.00%		
Snow Removal	\$71,017	\$90,730	\$77,000	\$77,000	\$75,500	\$75,500	(\$1,500)	-1.95%		
Rubbish Removal/Septic	\$90,777	\$62,662	\$100,200	\$73,500	\$72,500	\$72,500	(\$1,000)	-1.36%		
Vehicle Expenses	\$15,368	\$38,661	\$18,000	\$19,750	\$19,000	\$19,000	(\$750)	-3.80%		
Telephone Repair and Maintenance	\$0	\$0	\$0	\$0		\$0	\$0	0.00%		
Grounds Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%		
General Repairs	\$285,011	\$303,614	\$270,500	\$236,500	\$224,400	\$224,400	(\$12,100)	-5.12%		
HVAC/Plumbing Contracted Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%		
Custodial Supplies	\$84,026	\$80,705	\$86,500	\$80,000	\$80,000	\$80,000	\$0	0.00%		
Grounds Supplies	\$57,809	\$30,728	\$58,000	\$66,500	\$66,500	\$66,500	\$0	0.00%		
Building Supplies	\$103,987	\$85,235	\$92,500	\$92,500	\$92,500	\$92,500	\$0	0.00%		
Uniform Allowance	\$6,251	\$5,959	\$7,000	\$6,800	\$6,400	\$6,400	(\$400)	-5.88%		
Heating Fuel	\$453,881	\$724,135	\$497,000	\$420,000	\$451,886	\$451,886	\$31,886	7.59%		
Electricity	\$624,608	\$569,850	\$675,000	\$615,900	\$600,075	\$600,075	(\$15,825)	-2.57%		
Propane Gas	\$3,378	\$2,172	\$2,500	\$4,000	\$4,000	\$4,000	\$0	0.00%		
Scheduled Maintenance Projects (renamed)	\$127,139	\$104,594	\$114,200	\$84,500		\$79,000	(\$5,500)	-6.51%		
Inspections and DEP Compliance	\$106,711	\$140,871	\$134,900	\$147,400	\$152,400	\$152,400	\$5,000	3.39%		
Subtotal:	\$3,235,666	\$3,509,616	\$3,495,170	\$3,263,462	\$3,248,220	\$3,248,220	(\$15,242)	-0.47%		
Out altertate Transferre										
Substitute Teachers	0470 440	0.470.400	0.4.00.000	# 400.000	# 400.000	M400.000	00	0.000/		
Substitute Teachers - Regular	\$170,113	\$172,433	\$180,000	\$180,000	\$180,000	\$180,000	\$0	0.00%		
Substitute Teachers - Long Term Subtotal:	\$96,924 \$267 ,037	\$201,257 \$373,690	\$92,000 \$272,000	\$92,000 \$272,000	\$92,000 \$272,000	\$92,000 \$272,000	\$0 \$0	0.00%		
Subtotal.	φ201,031	ψ373,030	φ212,000	Ψ212,000	φ212,000	Ψ212,000	φυ	0.0076		
Teaching and Learning										
Teaching & Learning Administration	\$95,000	\$99,000	\$88,960	\$0	\$236,441	\$236,441	\$236,441	0.00%		
District Mentor Program	\$38,513	\$42,235	\$40,700	\$40,700	\$40,700	\$40,700	\$0	0.00%		
Teaching & Learning Teacher Salaries	\$247,964	\$322,092	\$268,027	\$351,355	\$125,687	\$125,687	(\$225,668)	-64.23%		
Teaching & Learning Tutors and Aides	\$0	\$0	\$27,000	\$28,772	\$30,602	\$30,602	\$1,830	6.36%		
Curriculum Development	\$34,364	\$13,467	\$11,800	\$5,000	\$18,000	\$18,000	\$13,000	260.00%		
District Textbook Adoption	\$257,843	\$205,470	\$13,500	\$74,000	\$22,500	\$22,500	(\$51,500)	-69.59%		
Curriculum Membership and Dues	\$2,909	\$2,510	\$3,190	\$3,190	\$4,000	\$4,000	\$810	25.39%		
Professional Development - District Wide	\$34,744	\$51,508	\$17,472	\$66,600	\$54,000	\$54,000	(\$12,600)	-18.92%		
Subtotal:	\$711,337	\$736,282	\$470,649	\$569,617	\$531,930	\$531,930	(\$37,687)	-6.62%		
Special Education										
SPED Administration	\$497,523	\$541,870	\$582,186	\$602,223	\$508,094	\$508,094	(\$94,129)	-15.63%		
SPED Teacher Salaries - District Wide	\$2,784,197	\$3,016,047	\$3,413,994	\$3,491,659	\$3,455,052	\$3,455,052	(\$36,607)	-1.05%		
SPED Clerical Salaries	\$119,481	\$106,772	\$93,392	\$95,256	\$95,256	\$95,256	\$0	0.00%		
SPED Summer Salaries	\$76,735	\$67,417	\$95,000	\$95,000		\$95,000	\$0	0.00%		
SPED Aides/Tutors:	\$1,219,989	\$1,377,072	\$1,987,835	\$1,925,845		\$2,041,384	\$115,539	6.00%		
SPED Legal Expenses	\$11,346	\$22,404	\$25,000	\$25,000		\$25,000	\$0	0.00%		
SPED Transportation	\$744,572	\$747,287	\$844,587	\$850,724		\$850,724	\$0	0.00%		
Home/Hospital Tutoring:	\$6,162	\$6,301	\$15,000	\$20,000		\$10,000	(\$10,000)	-50.00%		
Contracted Services-Therapies/Evaluations	\$35,000	\$51,238	\$47,000	\$47,000		\$50,000	\$3,000	6.38%		
Out of Districti Tuition	\$699,462	\$1,117,361	\$1,375,351	\$1,228,302		\$1,396,995	\$168,693	13.73%		
Contracted Services - Other/Medicare Billing	\$74,761	\$83,588	\$17,522	\$16,000		\$16,500	\$500	3.13%		
Supplies and Equipment	\$49,829	\$69,823	\$50,000	\$40,000	\$40,000	\$40,000	\$0	0.00%		
Professional Development	\$5,013	\$5,003	\$5,880	\$5,880	\$5,880	\$5,880	\$0	0.00%		
Subtotal:	\$6,324,069	\$7,212,183	\$8,552,747	\$8,442,889	\$8,589,886	\$8,589,886	\$146,997	1.74%		

Executive Summary								
Account Name	FY 08 Actual	FY 09 Actual	FY 10 Voted	FY 11 Voted	FY 12 Requested	FY 12 Recommended	Dollar Change (FY 11 to FY 12)	Change %
Technology								
Technology Department Salaries	\$196,096	\$231,097	\$314,212	\$326,780	\$329,563	\$329,563	\$2,783	0.85%
Professional Salaries	\$0	\$0	\$0	\$0		\$0	\$0	0.00%
Technology Tutors	\$71,655	\$0	\$0	\$0		\$0	\$0	0.00%
Contracted Services	\$122,462	\$146,703	\$359,140	\$272,820	\$281,260	\$281,260	\$8,440	3.09%
Computer Supplies	\$36,115	\$40,864	\$40,439	\$43,041	\$33,563	\$33,563	(\$9,478)	-22.02%
Administrative Technology	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Professional Development	\$5,440	\$7,000	\$5,550	\$5,500	\$3,200	\$3,200	(\$2,300)	-41.82%
Computer Hardware	\$274,744	\$415,901	\$261,000	\$293,689	\$293,605	\$293,605	(\$84)	-0.03%
Computer Software/Site Licensing:	\$70,224	\$137,342	\$146,070	\$148,458	\$151,224	\$151,224	\$2,766	1.86%
Telephone	\$90,090	\$84,423	\$111,620	\$111,620	\$80,963	\$80,963	(\$30,657)	-27.47%
Professional Development-District Wide Subtotal:	\$0 \$866,826	\$0 \$1,063,330	\$0 \$1,238,031	\$0 \$1,201,908	\$0 \$1,173,378	\$0 \$1,173,378	\$0 (\$28,530)	0.00% -2.37%
24.772.7			, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , ,	(, , , , , , , , , , , , , , , , , , ,	
Athletics	A		*	*==	****	*	/A= = : · ·	
Athletic Director Salary	\$85,000	\$90,001	\$92,125	\$95,810	\$90,000	\$90,000	(\$5,810)	-6.06%
Athletic Trainer Salary	\$17,823	\$23,541	\$26,325	\$27,115	\$27,950	\$27,950	\$835	3.08%
Coaches Salaries, HS	\$99,149	\$107,684	\$214,000	\$220,725	\$221,000	\$221,000	\$275	0.12%
Coaches Salaries, Middle School	\$23,592	\$38,507	\$46,100	\$47,481	\$48,000	\$48,000	\$519	1.09%
Game Officials	\$20,492	\$29,182	\$49,800	\$49,900	\$49,900	\$49,900	\$0	0.00%
Game Staff	\$7,536	\$8,560	\$9,100	\$8,700	\$7,100	\$7,100	(\$1,600)	-18.39%
Intramural Athletics, HS	\$5,731	\$3,010	\$4,700	\$5,133	\$5,300	\$5,300	\$167	3.25%
Police Details	\$5,646	\$4,812	\$6,050	\$5,400	\$4,900	\$4,900	(\$500)	-9.26%
Ice Time-Hockey	\$12,870	\$13,870	\$14,600	\$15,425	\$15,700	\$15,700	\$275	1.78%
Equipment Reconditioning	\$10,529	\$10,724	\$11,200	\$11,900	\$11,900	\$11,900	\$0	0.00%
Athletic Transportation	\$44,951	\$66,837	\$83,200	\$92,800	\$92,900	\$92,900	\$100	0.11%
Athletic Supplies	\$83,021	\$67,329	\$59,000	\$61,200	\$44,500	\$44,500	(\$16,700)	-27.29%
Athletic Other Expenses	\$25,600	\$28,455	\$23,700	\$23,000	\$19,800	\$19,800	(\$3,200)	-13.91%
Intramural Athletics, Burbank	\$5,000	\$6,926	\$5,100	\$5,133	\$5,300	\$5,300	\$167	3.25%
Intramural Athletics, Hale	\$3,467	\$4,428	\$5,100	\$5,133	\$5,300	\$5,300	\$167	3.25%
Intramural Athletics, Sawyer	\$7,093	\$5,444	\$5,100	\$5,133	\$5,300	\$5,300	\$167	3.25%
Subtotal:	\$457,500	\$509,310	\$655,200	\$679,988	\$654,850	\$654,850	(\$25,138)	-3.70%
Nashoba Regional High School	0077.040	***	0000 505		0001001	0001001	(0004)	0.4404
NRHS Administrative Salaries	\$277,619	\$289,534	\$292,525	\$304,694	\$304,364	\$304,364	(\$331)	-0.11%
NRHS Extra Curricular Advisors	\$30,327	\$38,179	\$39,000	\$38,926	\$39,567	\$39,567	\$641	1.65%
NRHS Clerical Salaries	\$71,269	\$71,649	\$79,120	\$77,220	\$77,220	\$77,220	\$0	0.00%
Extra Duty:	\$0	\$0 \$23,963	\$0 \$28,300	\$0	\$0	\$0	\$0	0.00%
Contracted Services	\$21,024			\$31,300	\$27,000	\$27,000	(\$4,300)	-13.74%
General Office Supplies	\$7,171	\$7,009	\$5,500	\$5,000	\$4,500	\$4,500	(\$500)	-10.00%
Professional Development	\$3,955	\$5,355	(\$25)	\$0	* -	\$0 \$12.500	\$0	0.00%
Other Expenses	\$28,504	\$14,150	\$18,000	\$15,000 \$472,140	\$12,500	+ /	(\$2,500)	-16.67%
Subtotal:	\$439,868	\$449,839	\$462,420	\$472,140	\$465,151	\$465,151	(\$6,990)	-1.48%
Art Teacher Salaries	\$108,895	\$119,901	\$126,432	\$129,077	\$136,541	\$136,541	\$7,464	5.78%
Art-Contracted Services	\$473	\$1,000	\$1,000	\$1,000		\$800	(\$200)	-20.00%
Art-Supplies	\$11,552	\$10,900	\$12,305	\$10,000		\$9,700	(\$300)	-3.00%
Art-Textbooks	\$0	\$556	\$0	\$0		\$0	\$0	0.00%
Art-Professional Development	\$298	\$1,884	\$600	\$200	\$200	\$200	\$0	0.00%
Subtotal:	\$121,218	\$134,241	\$140,337	\$140,277	\$147,241	\$147,241	\$6,964	4.96%
Business Education	*		1	4	****			
Business Education Teacher Salaries	\$136,956	\$143,437	\$152,240	\$151,707	\$129,286	\$129,286	(\$22,421)	-14.78%
Business Education-Contracted Services	\$4,358	\$3,010	\$2,500	\$1,600		\$1,500	(\$100)	-6.25%
Business Education-Supplies	\$2,788	\$3,015	\$3,000	\$2,720		\$2,250	(\$470)	-17.28%
Business Education-Textbooks	\$3,870	\$3,395	\$3,500	\$3,500		\$3,500	\$0	0.00%
Business Education-Professional Development	\$2,006	\$1,751	\$1,000	\$1,000		\$300	(\$700)	-70.00%
Subtotal:	\$149,978	\$154,608	\$162,240	\$160,527	\$136,836	\$136,836	(\$23,691)	-14.76%

Account Name	Executive Summary									
Exprish Contracted Services \$6.57 A77		FY 08 Actual	FY 09 Actual	FY 10 Voted	FY 11 Voted	FY 12 Requested		•	Change %	
Empire Supplies \$2,277 \$800 \$1,000 \$1,000 \$1,000 \$0,										
Employee S2-217 \$600 \$1,000 \$1,000 \$5,000 \$0.005 \$				· · · · · · · · · · · · · · · · · · ·						
Confidence Con			* * * * * * * * * * * * * * * * * * * *		* *		* *			
English Privated Central Previousness \$2,000 \$1,000 \$1,000 \$3,000										
Coldance Counted State				· · · · · ·						
Guidance Counted Statutes										
Guidanne Courseler Guines \$288,176 \$358,024 \$376,046 \$344,35 \$411,738 \$411,738 \$27,303 7.1795 Guidanne Courtested Clinical Substrate Clinical S		\$548,226	\$548,736	\$585,473	\$612,440	\$676,724	\$676,724	\$64,284	10.50%	
Guardance Department Christon Statemen \$82,218 \$71,128 \$75,012 \$76,042 \$77,031 \$77,031 \$98 0.129 \$1,040 \$3,000 \$3,000 \$50,000 \$5		A000 470	0050.004	***	0004.405	0444 700	0444 =00	* 0= 000	= 100/	
Custames Opening				· · · · · · · · · · · · · · · · · · ·						
Continues Supplies						. ,		***		
Contemporary St.706				· /	• /			* * *		
Subtotal: \$387,397 \$495,552 \$498,366 \$493,769 \$493,769 \$26,392 5.65%				· /	• /	****	•			
PR- Health and Consumer Science	·			. ,						
Physical Education Tender Statines		\$357,397	\$435,552	\$458,358	\$467,377	\$493,769	\$493,769	\$26,392	5.65%	
Physical Education-Contracted Services \$2,287 \$1,100 \$2,000 \$2,500 \$1,500 \$1,500 \$1,000 \$4,0000 \$4,0000 \$4,0000 \$2,000 \$3	,	¢207.767	#225 FF7	¢240.407	¢240.740	¢224.440	¢224.440	(\$10 F70)	F 240/	
Privisical Education Supplies	-							· · · · · ·		
Physical Education Petrologies \$0 \$460 \$500 \$250 \$500 \$250	- 1				• /					
Physical Education-Professional Development \$755 \$1,100 \$1,000 \$500 \$250 \$250 \$250 \$250 \$50,00% \$500 \$250 \$250 \$250 \$50,00% \$500 \$250										
Subtotal: \$32,639 \$347,102 \$368,487 \$367,069 \$336,399 \$336,399 \$316,399	- 1					·	•			
LibraryMedia					•					
Library/Media Teacher Salaries		\$323,039	\$347,102	φ330,467	\$357,909	\$550,599	φ330,399	(ΦΖ1,570)	-0.03%	
LibraryMedia Clemical Salarines/Aide		\$151 504	\$160.458	¢150 590	\$164.224	¢172 Q2/	¢172 924	\$0,600	5 95%	
LibraryMedia Contracted Services				· · · · · · · · · · · · · · · · · · ·						
Library Books and Periodicals \$23,611 \$23,615 \$19,250 \$10,000 \$8,000 \$8,000 \$2,000 \$2,000 \$2,000 \$4,000 \$,									
Instructional Technology										
LibraryMedia Professional Development										
LibraryMedia Professional Development \$544 \$578 \$500 \$300 \$300 \$300 \$0 0.00%										
Math Subtotal: \$251,813 \$260,717 \$257,967 \$259,291 \$253,470 \$										
Math Math Teacher Salaries \$591,816 \$613,941 \$631,690 \$615,901 \$634,897 \$634,897 \$18,996 3.08% Math-Contracted Services \$320 \$0						****	****	* * *		
Math Teacher Salaries \$591,816 \$613,941 \$631,690 \$615,901 \$634,897 \$18,996 3.08% Math-Contracted Services \$320 \$0<		Ψ201,010	Ψ200,717	Ψ201,901	Ψ203,231	Ψ233,470	Ψ200,410	(ψ0,021)	-2.2470	
Math-Contracted Services		\$591.816	\$613.941	\$631,690	\$615.901	\$634.897	\$634.897	\$18.996	3.08%	
Math-Supplies				· · · · · · · · · · · · · · · · · · ·					0.00,0	
Math-Professional Development			* * * * * * * * * * * * * * * * * * * *	* * *		\$2,000			-33.33%	
Math-Professional Development \$2,729 \$2,069 \$1,000 \$1,000 \$1,000 \$0.00% Subtotal: \$620,100 \$638,061 \$653,190 \$634,901 \$651,897 \$651,897 \$16,996 2.68% Music Wish \$100						. ,				
Subtotal: \$620,100 \$638,061 \$653,190 \$634,901 \$651,897 \$651,897 \$16,996 2.68%										
Music Music Teacher Salaries \$132,889 \$150,198 \$159,293 \$156,671 \$162,599 \$162,599 \$5,928 3.78% Music-Contracted Services \$15,017 \$13,856 \$9,755 \$15,000 \$13,400 \$13,400 \$(\$16,00) -10,67% Music-Supplies \$19,736 \$14,635 \$12,685 \$4,000 \$3,800 \$3,800 \$200 -5,00% Music-Textbooks \$0 \$482 \$200 \$0 \$200 \$200 \$200 \$200 \$200 0.00% Music-Professional Development \$289 \$297 \$925 \$500 \$600 \$600 \$100 20.00% Subtotal: \$168,031 \$179,468 \$182,858 \$176,171 \$180,599 \$180,599 \$4,428 2.51% Social Studies \$168,031 \$19,468 \$182,858 \$176,171 \$180,599 \$180,599 \$4,428 2.51% Social Studies Teacher Salaries \$555,496 \$588,967 \$624,673 \$638,603 \$696,800 \$58,197 9.11%								* -		
Music Teacher Salaries \$132,989 \$150,198 \$159,293 \$156,671 \$162,599 \$5,928 3.78% Music-Contracted Services \$15,017 \$13,856 \$9,755 \$15,000 \$13,400 \$13,400 \$(1,600) -10,67% Music-Supplies \$19,736 \$14,635 \$12,685 \$4,000 \$3,800 \$200 \$200 -5.00% Music-Textbooks \$0 \$482 \$200 \$0 \$200 \$200 \$200 0.00% Music-Professional Development \$289 \$297 \$925 \$500 \$600 \$600 \$100 20.00% Subtotal: \$168,031 \$179,468 \$182,858 \$176,171 \$180,599 \$4,428 2.51% Social Studies Social Studies Teacher Salaries \$555,496 \$588,967 \$624,673 \$638,603 \$696,800 \$696,800 \$58,197 9.11% Social Studies-Supplies \$926 \$396 \$1,100 \$1,000 \$1,000 \$600 \$500 \$500 \$500 <td></td> <td>, , , , , ,</td> <td>V 111,11</td> <td>, , , , , , ,</td> <td>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</td> <td>V = 2 / 2 2</td> <td>, , , , , , , , , , , , , , , , , , , ,</td> <td>¥ 2/222</td> <td></td>		, , , , , ,	V 111,11	, , , , , , ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	V = 2 / 2 2	, , , , , , , , , , , , , , , , , , , ,	¥ 2/222		
Music-Contracted Services \$15,017 \$13,856 \$9,755 \$15,000 \$13,400 \$13,400 \$13,400 \$16,000 \$-10,67% Music-Supplies \$19,736 \$14,635 \$12,685 \$4,000 \$3,800 \$3,800 \$200 \$-0.0% Music-Textbooks \$0 \$482 \$200 \$0 \$200 \$200 \$200 \$0.0% Music-Professional Development \$289 \$227 \$925 \$500 \$600 \$100 20.00% Subtotal: \$168,031 \$179,468 \$182,858 \$176,171 \$180,599 \$180,599 \$4,428 \$2.51% Social Studies \$168,031 \$179,468 \$182,858 \$176,171 \$180,599 \$180,599 \$4,428 \$2.51% Social Studies \$168,031 \$179,468 \$182,858 \$176,171 \$180,599 \$180,599 \$4,428 \$2.51% Social Studies \$260 \$588,967 \$624,673 \$638,603 \$696,800 \$580,800 \$58,197 9.11% Social Studies-Contracted Service		\$132.989	\$150,198	\$159,293	\$156.671	\$162.599	\$162.599	\$5.928	3.78%	
Music-Supplies \$19,736 \$14,635 \$12,685 \$4,000 \$3,800 \$3,800 (\$200) -5.00% Music-Textbooks \$0 \$482 \$200 \$0 \$200 \$200 \$200 0.00% Music-Professional Development \$289 \$297 \$925 \$500 \$600 \$600 \$100 20.00% Subtotal: \$168,031 \$179,468 \$182,858 \$176,171 \$180,599 \$4,428 2.51% Social Studies Subtotal: \$180,599 \$180,599 \$4,428 2.51% Social Studies Teacher Salaries \$555,496 \$588,967 \$624,673 \$638,603 \$696,800 \$58,197 9.11% Social Studies-Contracted Services \$567 \$1,289 \$1,100 \$1,000 \$1,000 \$0 0.00% Social Studies-Supplies \$926 \$896 \$1,100 \$1,000 \$500 \$500 \$500 \$500 \$500 \$500 \$500 \$500 \$500 \$500 \$500										
Music-Textbooks \$0 \$482 \$200 \$0 \$200 \$200 0.00% Music-Professional Development \$289 \$297 \$925 \$500 \$600 \$600 \$100 20.00% Subtotal: \$168,031 \$179,468 \$182,858 \$176,171 \$180,599 \$180,599 \$4,428 2.51% Social Studies Social Studies Teacher Salaries \$555,496 \$588,967 \$624,673 \$638,603 \$696,800 \$696,800 \$58,197 9.11% Social Studies Teacher Salaries \$555,496 \$588,967 \$624,673 \$638,603 \$696,800 \$58,197 9.11% Social Studies Teacher Salaries \$567 \$1,289 \$1,100 \$1,000 \$1,000 \$0 0.00% Social Studies-Contracted Services \$926 \$896 \$1,100 \$1,000 \$500 \$500 \$500 \$500 \$500 \$500 \$500 \$500 \$500 \$500 \$500 \$500 \$500 \$500 \$500 \$500 \$500 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>										
Music-Professional Development \$289 \$297 \$925 \$500 \$600 \$600 \$100 20.00%	• •				• /					
Subtotal: \$168,031 \$179,468 \$182,858 \$176,171 \$180,599 \$4,428 2.51% Social Studies \$500,000 \$500,000 \$500,000 \$624,673 \$638,603 \$696,800 \$696,800 \$58,197 9.11% Social Studies Teacher Salaries \$555,496 \$588,967 \$624,673 \$638,603 \$696,800 \$58,197 9.11% Social Studies-Contracted Services \$567 \$1,289 \$1,100 \$1,000 \$1,000 \$1,000 \$0 0.00% Social Studies-Supplies \$926 \$896 \$1,100 \$1,000 \$500					\$500					
Social Studies Teacher Salaries \$555,496 \$588,967 \$624,673 \$638,603 \$696,800 \$696,800 \$58,197 9.11% Social Studies-Contracted Services \$567 \$1,289 \$1,100 \$1,000 \$1,000 \$1,000 \$0 0.00% Social Studies-Supplies \$926 \$896 \$1,100 \$1,000 \$500 \$500 \$500 \$500.0% \$50.00% \$500.0% \$500.0% \$500.0% \$500.0% \$60.00%						\$180,599	\$180,599	\$4,428		
Social Studies-Contracted Services \$567 \$1,289 \$1,100 \$1,000 \$1,000 \$1,000 \$0 0.00% Social Studies-Supplies \$926 \$896 \$1,100 \$1,000 \$500 \$600 </td <td>Social Studies</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Social Studies									
Social Studies-Supplies \$926 \$896 \$1,100 \$1,000 \$500 \$500 \$500 -50.00% Social Studies-Textbooks \$7,021 \$12,478 \$9,800 \$5,000 \$8,000 \$3,000 60.00% Social Studies-Professional Development \$2,688 \$2,337 \$1,750 \$1,000 \$1,000 \$1,000 \$0 0.00% Subtotal: \$566,698 \$605,967 \$638,423 \$646,603 \$707,300 \$707,300 \$60,697 9.39% Science Science Teacher Salaries \$726,798 \$773,509 \$792,547 \$797,632 \$759,989 \$759,989 \$37,643) -4.72% Science-Contracted Services \$1,953 \$2,410 \$2,000 \$2,000 \$2,000 \$2,000 \$0.00% Science-Supplies \$56,882 \$47,928 \$44,000 \$35,000 \$30,000 \$30,000 \$5,000 -14,29%	Social Studies Teacher Salaries	\$555,496	\$588,967	\$624,673	\$638,603	\$696,800	\$696,800	\$58,197	9.11%	
Social Studies-Textbooks \$7,021 \$12,478 \$9,800 \$5,000 \$8,000 \$3,000 60.00% Social Studies-Professional Development \$2,688 \$2,337 \$1,750 \$1,000 \$1,000 \$1,000 \$0 0.00% Subtotal: \$566,698 \$605,967 \$638,423 \$646,603 \$707,300 \$707,300 \$60,697 9.39% Science Science Teacher Salaries \$726,798 \$773,509 \$792,547 \$797,632 \$759,989 \$759,989 \$37,643) -4.72% Science-Contracted Services \$1,953 \$2,410 \$2,000 \$2,000 \$2,000 \$2,000 \$0 0.00% Science-Supplies \$56,882 \$47,928 \$44,000 \$35,000 \$30,000 \$30,000 \$5,000 -14.29%	Social Studies-Contracted Services			\$1,100	\$1,000	\$1,000	\$1,000	\$0	0.00%	
Social Studies-Professional Development \$2,688 \$2,337 \$1,750 \$1,000 \$1,000 \$1,000 \$0 0.00% Subtotal: \$566,698 \$605,967 \$638,423 \$646,603 \$707,300 \$707,300 \$60,697 9.39% Science \$566,698 \$773,509 \$792,547 \$797,632 \$759,989 \$759,989 \$37,643) -4.72% Science-Contracted Services \$1,953 \$2,410 \$2,000 \$2,000 \$2,000 \$2,000 \$0 0.00% Science-Supplies \$56,882 \$47,928 \$44,000 \$35,000 \$30,000 \$30,000 \$5,000 -14.29%	Social Studies-Supplies	\$926	\$896	\$1,100	\$1,000	\$500	\$500	(\$500)	-50.00%	
Subtotal: \$566,698 \$605,967 \$638,423 \$646,603 \$707,300 \$707,300 \$60,697 9.39% Science Science Teacher Salaries \$726,798 \$773,509 \$792,547 \$797,632 \$759,989 \$759,989 \$37,643) -4.72% Science-Contracted Services \$1,953 \$2,410 \$2,000 \$2,000 \$2,000 \$2,000 \$0 0.00% Science-Supplies \$56,882 \$47,928 \$44,000 \$35,000 \$30,000 \$30,000 \$5,000 -14.29%	Social Studies-Textbooks	\$7,021	\$12,478				\$8,000		60.00%	
Subtotal: \$566,698 \$605,967 \$638,423 \$646,603 \$707,300 \$707,300 \$60,697 9.39% Science Science Teacher Salaries \$726,798 \$773,509 \$792,547 \$797,632 \$759,989 \$759,989 \$37,643) -4.72% Science-Contracted Services \$1,953 \$2,410 \$2,000 \$2,000 \$2,000 \$2,000 \$0 0.00% Science-Supplies \$56,882 \$47,928 \$44,000 \$35,000 \$30,000 \$30,000 \$5,000 -14.29%	Social Studies-Professional Development	\$2,688	\$2,337		\$1,000	\$1,000	\$1,000		0.00%	
Science \$726,798 \$773,509 \$792,547 \$797,632 \$759,989 \$759,989 \$37,643 -4.72% Science-Contracted Services \$1,953 \$2,410 \$2,000 \$2,000 \$2,000 \$2,000 \$0.00% Science-Supplies \$56,882 \$47,928 \$44,000 \$35,000 \$30,000 \$30,000 \$5,000 -14.29%		\$566,698			\$646,603	\$707,300	\$707,300	\$60,697	9.39%	
Science-Contracted Services \$1,953 \$2,410 \$2,000 \$2,000 \$2,000 \$2,000 \$0 0.00% Science-Supplies \$56,882 \$47,928 \$44,000 \$35,000 \$30,000 \$30,000 (\$5,000) -14.29%	Science									
Science-Contracted Services \$1,953 \$2,410 \$2,000 \$2,000 \$2,000 \$2,000 \$0 0.00% Science-Supplies \$56,882 \$47,928 \$44,000 \$35,000 \$30,000 \$30,000 (\$5,000) -14.29%	Science Teacher Salaries	\$726,798	\$773,509	\$792,547	\$797,632	\$759,989	\$759,989	(\$37,643)	-4.72%	
Science-Supplies \$56,882 \$47,928 \$44,000 \$35,000 \$30,000 \$30,000 (\$5,000) -14.29%	Science-Contracted Services		\$2,410						0.00%	
	Science-Supplies		\$47,928			\$30,000		(\$5,000)	-14.29%	

Executive Summary										
Account Name	FY 08 Actual	FY 09 Actual	FY 10 Voted	FY 11 Voted	FY 12 Requested	FY 12 Recommended	Dollar Change (FY 11 to FY 12)	Change %		
Science-Professional Development	\$2,150	\$3,416	\$1,000	\$1,000	\$1,000	\$1,000	\$0	0.00%		
Subtotal:	\$790,019	\$828,520	\$839,547	\$843,632	\$796,989	\$796,989	(\$46,643)	-5.53%		
Technology Education										
Technology Education Teacher Salaries	\$163,288	\$177,213	\$197,957	\$212,143	\$210,522	\$210,522	(\$1,621)	-0.76%		
Technology Education-Contracted Services	\$1,155	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$0	0.00%		
Technology Education-Supplies	\$19,776	\$18,200	\$15,750	\$10,000	\$9,000	\$9,000	(\$1,000)	-10.00%		
Tech Ed-Instructional Technology (new acct.)	\$4,918	\$6,341	\$5,000	\$4,500	\$2,250	\$2,250	(\$2,250)	-50.00%		
Technology Education-Textbooks	\$4,491	\$570	\$1,250	\$5,500	\$6,600	\$6,600	\$1,100	20.00%		
Technology Education-Professional Developme	\$1,965	\$459	\$950	\$500	\$300	\$300	(\$200)	-40.00%		
Subtotal:	\$195,593	\$203,783	\$221,907	\$233,643	\$229,672	\$229,672	(\$3,971)	-1.70%		
Foreign Language										
Foreign Language Teacher Salaries	\$510,102	\$517,946	\$512,640	\$528,385	\$560,325	\$560,325	\$31,940	6.04%		
Foreign Language-Contracted Services	\$156	\$200	\$250	\$250	\$0	\$0	(\$250)	-100.00%		
Foreign Language-Supplies	\$7,810	\$5,330	\$5,000	\$1,000	\$1,000	\$1,000	\$0	0.00%		
Foreign Language-Textbooks	\$0	\$6,425	\$5,000	\$7,000	\$6,500	\$6,500	(\$500)	-7.14%		
Foreign Language-Professional Development	\$959	\$812	\$1,000	\$750	\$500	\$500	(\$250)	-33.33%		
Subtotal:	\$519,027	\$530,713	\$523,890	\$537,385	\$568,325	\$568,325	\$30,940	5.76%		
ASC										
ASC Teacher Salaries	\$55,101	\$59,158	\$67,903	\$65,457	\$0	\$0	(\$65,457)	-100.00%		
ASC Tutors/Aides Salaries	\$54,334	\$58,284	\$51,333	\$61,204	\$58,422	\$58,422	(\$2,782)	-4.55%		
ASC Contracted Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%		
ASC Supplies	\$2,772	\$1,762	\$2,000	\$1,250	\$500	\$500	(\$750)	-60.00%		
ASC Textbooks	\$1,196	\$1,426	\$1,000	\$0	\$0	\$0	\$0	0.00%		
ASC Professional Development	\$485	\$1,000	\$1,000	\$250	\$0	\$0	(\$250)	-100.00%		
Subtotal:	\$113,887	\$121,630	\$123,236	\$128,161	\$58,922	\$58,922	(\$69,239)	-54.03%		
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Luther Burbank Middle School										
Burbank Administrative Salaries	\$95,000	\$98,800	\$100,925	\$104,962	\$104,964	\$104,964	\$2	0.00%		
Burbank Teacher Salaries	\$1,249,769	\$1,323,040	\$1,337,964	\$1,367,374	\$1,471,819	\$1,471,819	\$104,445	7.64%		
Burbank Extra-Curricular Advisors	\$13,859	\$15,121	\$15,576	\$16,041	\$14,544	\$14,544	(\$1,497)	-9.33%		
Burbank Clerical Salaries	\$38,516	\$40,976	\$44,720	\$46,072	\$46,072	\$46,072	\$0	0.00%		
Burbank Classroom Aides	\$0	\$2,100	\$0	\$0	\$0	\$0	\$0	0.00%		
Contracted Services	\$2,400	\$2,752	\$4,000	\$2,700	\$3,800	\$3,800	\$1,100	40.74%		
General Office Supplies	\$6,240	\$7,922	\$8,305	\$6,600	\$5,540	\$5,540	(\$1,060)	-16.06%		
Textbooks	\$4,359	\$5,178	\$9,915	\$5,900	\$1,820	\$1,820	(\$4,080)	-69.15%		
General Instructional Supplies	\$20,231	\$21,036	\$16,820	\$14,915	\$14,475	\$14,475	(\$440)	-2.95%		
Music Supplies	\$3,874	\$2,500	\$2,500	\$3,100	\$600	\$600	(\$2,500)	-80.65%		
Physical Education Supplies	\$7,396	\$4,276	\$2,150	\$1,000	\$850	\$850	(\$150)	-15.00%		
Art Supplies	\$2,319	04.750	£0.450	00.550			(\$950)	-26.76%		
	\$2,319	\$1,750	\$3,150	\$3,550	\$2,600	\$2,600	(ψουσ)			
Instructional Technology	\$5,516	\$1,750 \$12,165	\$3,300	\$3,550 \$4,040	\$2,600 \$2,495	\$2,600 \$2,495	(\$1,545)	-38.24%		
Instructional Technology Library Books and Periodicals								-38.24% -6.82%		
	\$5,516	\$12,165	\$3,300	\$4,040	\$2,495	\$2,495	(\$1,545)			
Library Books and Periodicals	\$5,516 \$6,332	\$12,165 \$7,895	\$3,300 \$6,570	\$4,040 \$3,520	\$2,495 \$3,280	\$2,495 \$3,280	(\$1,545) (\$240)	-6.82%		
Library Books and Periodicals Guidance Supplies	\$5,516 \$6,332 \$0	\$12,165 \$7,895 \$250	\$3,300 \$6,570 \$250	\$4,040 \$3,520 \$200	\$2,495 \$3,280 \$100	\$2,495 \$3,280 \$100	(\$1,545) (\$240) (\$100)	-6.82% -50.00%		
Library Books and Periodicals Guidance Supplies Library/Media Supplies	\$5,516 \$6,332 \$0 \$8,471	\$12,165 \$7,895 \$250 \$1,595	\$3,300 \$6,570 \$250 \$0	\$4,040 \$3,520 \$200 \$695	\$2,495 \$3,280 \$100 \$750 \$2,425	\$2,495 \$3,280 \$100 \$750	(\$1,545) (\$240) (\$100) \$55	-6.82% -50.00% 7.91%		
Library Books and Periodicals Guidance Supplies Library/Media Supplies Professional Development	\$5,516 \$6,332 \$0 \$8,471 \$3,892	\$12,165 \$7,895 \$250 \$1,595 \$6,571	\$3,300 \$6,570 \$250 \$0 \$3,550	\$4,040 \$3,520 \$200 \$695 \$4,440	\$2,495 \$3,280 \$100 \$750 \$2,425	\$2,495 \$3,280 \$100 \$750 \$2,425	(\$1,545) (\$240) (\$100) \$55 (\$2,015)	-6.82% -50.00% 7.91% -45.38%		
Library Books and Periodicals Guidance Supplies Library/Media Supplies Professional Development Other Expenses	\$5,516 \$6,332 \$0 \$8,471 \$3,892 \$1,453	\$12,165 \$7,895 \$250 \$1,595 \$6,571 \$3,325	\$3,300 \$6,570 \$250 \$0 \$3,550 \$1,725	\$4,040 \$3,520 \$200 \$695 \$4,440 \$1,700	\$2,495 \$3,280 \$100 \$750 \$2,425 \$1,450	\$2,495 \$3,280 \$100 \$750 \$2,425 \$1,450	(\$1,545) (\$240) (\$100) \$55 (\$2,015) (\$250)	-6.82% -50.00% 7.91% -45.38% -14.71%		
Library Books and Periodicals Guidance Supplies Library/Media Supplies Professional Development Other Expenses 504 Compliance	\$5,516 \$6,332 \$0 \$8,471 \$3,892 \$1,453 \$1,065	\$12,165 \$7,895 \$250 \$1,595 \$6,571 \$3,325 \$2,430	\$3,300 \$6,570 \$250 \$0 \$3,550 \$1,725 \$2,900	\$4,040 \$3,520 \$200 \$695 \$4,440 \$1,700 \$4,200	\$2,495 \$3,280 \$100 \$750 \$2,425 \$1,450 \$1,250	\$2,495 \$3,280 \$100 \$750 \$2,425 \$1,450 \$1,250	(\$1,545) (\$240) (\$100) \$55 (\$2,015) (\$250) (\$2,950)	-6.82% -50.00% 7.91% -45.38% -14.71% -70.24%		
Library Books and Periodicals Guidance Supplies Library/Media Supplies Professional Development Other Expenses 504 Compliance Library/Media Other Expenses Subtotal:	\$5,516 \$6,332 \$0 \$8,471 \$3,892 \$1,453 \$1,065	\$12,165 \$7,895 \$250 \$1,595 \$6,571 \$3,325 \$2,430 \$0	\$3,300 \$6,570 \$250 \$0 \$3,550 \$1,725 \$2,900 \$1,070	\$4,040 \$3,520 \$200 \$695 \$4,440 \$1,700 \$4,200	\$2,495 \$3,280 \$100 \$750 \$2,425 \$1,450 \$1,250	\$2,495 \$3,280 \$100 \$750 \$2,425 \$1,450 \$1,250	(\$1,545) (\$240) (\$100) \$55 (\$2,015) (\$250) (\$2,950)	-6.82% -50.00% 7.91% -45.38% -14.71% -70.24% 0.00%		
Library Books and Periodicals Guidance Supplies Library/Media Supplies Professional Development Other Expenses 504 Compliance Library/Media Other Expenses Subtotal: Center School	\$5,516 \$6,332 \$0 \$8,471 \$3,892 \$1,453 \$1,065 \$0 \$1,470,693	\$12,165 \$7,895 \$250 \$1,595 \$6,571 \$3,325 \$2,430 \$0 \$1,559,682	\$3,300 \$6,570 \$250 \$0 \$3,550 \$1,725 \$2,900 \$1,070 \$1,565,390	\$4,040 \$3,520 \$200 \$695 \$4,440 \$1,700 \$4,200 \$0 \$1,591,009	\$2,495 \$3,280 \$100 \$750 \$2,425 \$1,450 \$1,250 \$0 \$1,678,834	\$2,495 \$3,280 \$100 \$750 \$2,425 \$1,450 \$1,250 \$0 \$1,678,834	(\$1,545) (\$240) (\$100) \$55 (\$2,015) (\$250) (\$2,950) \$0 \$87,825	-6.82% -50.00% 7.91% -45.38% -14.71% -70.24% 0.00% 5.52%		
Library Books and Periodicals Guidance Supplies Library/Media Supplies Professional Development Other Expenses 504 Compliance Library/Media Other Expenses Subtotal: Center School Center School Administrative Salaries	\$5,516 \$6,332 \$0 \$8,471 \$3,892 \$1,453 \$1,065 \$0 \$1,470,693	\$12,165 \$7,895 \$250 \$1,595 \$6,571 \$3,325 \$2,430 \$0 \$1,559,682	\$3,300 \$6,570 \$250 \$0 \$3,550 \$1,725 \$2,900 \$1,070 \$1,565,390	\$4,040 \$3,520 \$200 \$695 \$4,440 \$1,700 \$4,200 \$0 \$1,591,009	\$2,495 \$3,280 \$100 \$750 \$2,425 \$1,450 \$1,250 \$0 \$1,678,834	\$2,495 \$3,280 \$100 \$750 \$2,425 \$1,450 \$1,250 \$0 \$1,678,834	(\$1,545) (\$240) (\$100) \$55 (\$2,015) (\$250) (\$2,950) \$0 \$87,825	-6.82% -50.00% 7.91% -45.38% -14.71% -70.24% 0.00% 5.52%		
Library Books and Periodicals Guidance Supplies Library/Media Supplies Professional Development Other Expenses 504 Compliance Library/Media Other Expenses Subtotal: Center School Center School Administrative Salaries Center School Teacher Salaries	\$5,516 \$6,332 \$0 \$8,471 \$3,892 \$1,453 \$1,065 \$0 \$1,470,693 \$93,000 \$1,139,439	\$12,165 \$7,895 \$250 \$1,595 \$6,571 \$3,325 \$2,430 \$0 \$1,559,682 \$96,800 \$1,227,299	\$3,300 \$6,570 \$250 \$0 \$3,550 \$1,725 \$2,900 \$1,070 \$1,565,390 \$98,263 \$1,308,674	\$4,040 \$3,520 \$200 \$695 \$4,440 \$1,700 \$4,200 \$0 \$1,591,009 \$102,193 \$1,276,899	\$2,495 \$3,280 \$100 \$750 \$2,425 \$1,450 \$1,250 \$0 \$1,678,834 \$102,877 \$1,216,395	\$2,495 \$3,280 \$100 \$750 \$2,425 \$1,450 \$1,250 \$0 \$1,678,834 \$102,877 \$1,216,395	(\$1,545) (\$240) (\$100) \$55 (\$2,015) (\$250) (\$2,950) \$0 \$87,825	-6.82% -50.00% 7.91% -45.38% -14.71% -70.24% 0.00% 5.52%		
Library Books and Periodicals Guidance Supplies Library/Media Supplies Professional Development Other Expenses 504 Compliance Library/Media Other Expenses Subtotal: Center School Center School Administrative Salaries	\$5,516 \$6,332 \$0 \$8,471 \$3,892 \$1,453 \$1,065 \$0 \$1,470,693	\$12,165 \$7,895 \$250 \$1,595 \$6,571 \$3,325 \$2,430 \$0 \$1,559,682 \$96,800 \$1,227,299 \$0	\$3,300 \$6,570 \$250 \$0 \$3,550 \$1,725 \$2,900 \$1,070 \$1,565,390 \$98,263 \$1,308,674 \$0	\$4,040 \$3,520 \$200 \$695 \$4,440 \$1,700 \$4,200 \$0 \$1,591,009 \$102,193 \$1,276,899 \$0	\$2,495 \$3,280 \$100 \$750 \$2,425 \$1,450 \$1,250 \$0 \$1,678,834 \$102,877 \$1,216,395 \$0	\$2,495 \$3,280 \$100 \$750 \$2,425 \$1,450 \$1,250 \$0 \$1,678,834 \$102,877 \$1,216,395 \$0	(\$1,545) (\$240) (\$100) \$55 (\$2,015) (\$250) (\$2,950) \$0 \$87,825	-6.82% -50.00% 7.91% -45.38% -14.71% -70.24% 0.00% 5.52%		
Library Books and Periodicals Guidance Supplies Library/Media Supplies Professional Development Other Expenses 504 Compliance Library/Media Other Expenses Subtotal: Center School Center School Administrative Salaries Center School Teacher Salaries	\$5,516 \$6,332 \$0 \$8,471 \$3,892 \$1,453 \$1,065 \$0 \$1,470,693 \$93,000 \$1,139,439	\$12,165 \$7,895 \$250 \$1,595 \$6,571 \$3,325 \$2,430 \$0 \$1,559,682 \$96,800 \$1,227,299 \$0 \$43,519	\$3,300 \$6,570 \$250 \$0 \$3,550 \$1,725 \$2,900 \$1,070 \$1,565,390 \$98,263 \$1,308,674 \$0 \$44,720	\$4,040 \$3,520 \$200 \$695 \$4,440 \$1,700 \$4,200 \$0 \$1,591,009 \$102,193 \$1,276,899	\$2,495 \$3,280 \$100 \$750 \$2,425 \$1,450 \$1,250 \$0 \$1,678,834 \$102,877 \$1,216,395	\$2,495 \$3,280 \$100 \$750 \$2,425 \$1,450 \$1,250 \$0 \$1,678,834 \$102,877 \$1,216,395	(\$1,545) (\$240) (\$100) \$55 (\$2,015) (\$250) (\$2,950) \$0 \$87,825 \$684 (\$60,504) \$0	-6.82% -50.00% 7.91% -45.38% -14.71% -70.24% 0.00% 5.52%		
Library Books and Periodicals Guidance Supplies Library/Media Supplies Professional Development Other Expenses 504 Compliance Library/Media Other Expenses Subtotal: Center School Center School Administrative Salaries Center School Teacher Salaries Center School Extra-Curricular Advisors	\$5,516 \$6,332 \$0 \$8,471 \$3,892 \$1,453 \$1,065 \$0 \$1,470,693 \$93,000 \$1,139,439 \$0	\$12,165 \$7,895 \$250 \$1,595 \$6,571 \$3,325 \$2,430 \$0 \$1,559,682 \$96,800 \$1,227,299 \$0	\$3,300 \$6,570 \$250 \$0 \$3,550 \$1,725 \$2,900 \$1,070 \$1,565,390 \$98,263 \$1,308,674 \$0	\$4,040 \$3,520 \$200 \$695 \$4,440 \$1,700 \$4,200 \$0 \$1,591,009 \$102,193 \$1,276,899 \$0	\$2,495 \$3,280 \$100 \$750 \$2,425 \$1,450 \$1,250 \$0 \$1,678,834 \$102,877 \$1,216,395 \$0 \$46,072 \$13,199	\$2,495 \$3,280 \$100 \$750 \$2,425 \$1,450 \$1,250 \$0 \$1,678,834 \$102,877 \$1,216,395 \$0	(\$1,545) (\$240) (\$100) \$55 (\$2,015) (\$250) (\$2,950) \$0 \$87,825	-6.82% -50.00% 7.91% -45.38% -14.71% -70.24% 0.00% 5.52% 0.67% -4.74% 0.00%		

Executive Summary								
Account Name	FY 08 Actual	FY 09 Actual	FY 10 Voted	FY 11 Voted	FY 12 Requested	FY 12 Recommended	Dollar Change (FY 11 to FY 12)	Change %
General Office Supplies	\$3,550	\$1,444	\$800	\$925	\$600	\$600	(\$325)	-35.14%
Textbooks	\$13,527	\$8,015	\$6,025	\$3,065	\$1,850	\$1,850	(\$1,215)	-39.64%
General Instructional Supplies	\$43,225	\$37,989	\$19,848	\$33,319	\$15,437	\$15,437	(\$17,882)	-53.67%
Music Supplies	\$1,237	\$565	\$560	\$435	\$355	\$355	(\$80)	-18.39%
Physical Education Supplies	\$1,025	\$495	\$1,250	\$800	\$0	\$0	(\$800)	-100.00%
Art Supplies	\$1,679	\$1,357	\$1,300	\$1,300	\$850	\$850	(\$450)	-34.62%
Instructional Technology	\$4,543	\$6,311	\$6,591	\$10,561	\$6,460	\$6,460	(\$4,101)	-38.83%
Library Books and Periodicals	\$3,228	\$1,755	\$3,030	\$3,780	\$2,830	\$2,830	(\$950)	-25.13%
Guidance Supplies	\$493	\$100	\$200	\$250	\$150	\$150	(\$100)	-40.00%
Library/Media Supplies	\$1,509	\$3,358	\$3,650	\$1,400	\$1,400	\$1,400	\$0	0.00%
Professional Development	\$1,406	\$1,015	\$4,750	\$4,750	\$4,960	\$4,960	\$210	4.42%
504 Compliance	\$290	\$2,164	\$775	\$3,125	\$2,025	\$2,025	(\$1,100)	-35.20%
Other Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Library/Media Other Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Subtotal:	\$1,366,089	\$1,452,763	\$1,514,849	\$1,505,599	\$1,416,420	\$1,416,420	(\$89,179)	-5.92%
Pompositticut School								
Pompositticut Administrative Salaries	\$93,000	\$96,800	\$98,262	\$102,193	\$102,877	\$102,877	\$684	0.67%
Pompositticut Teacher Salaries	\$1,150,743	\$1.131.675	\$1,233,216	\$1,315,786	\$1,272,283	\$1,272,283	(\$43.503)	-3.31%
Pompositticut Extra-Curricular Advisors	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Pompositticut Clerical Salaries	\$42,108	\$43,611	\$44,720	\$46,072	\$46,372	\$46,372	\$300	0.65%
Pompositticut Regular Aides	\$80,190	\$85,612	\$120,271	\$123.867	\$92.392	\$92.392	(\$31,475)	-25.41%
Contracted Services	\$1,018	\$1,215	\$1,000	\$550	\$600	\$600	\$50	9.09%
General Office Supplies	\$931	\$939	\$600	\$600	\$600	\$600	\$0	0.00%
Textbooks	\$5,328	\$722	\$2,250	\$0 \$0	\$2,207	\$2.207	\$2,207	0.00%
General Instructional Supplies	\$29,412	\$22,571	\$20,457	\$23,587	\$26,022	\$26,022	\$2,435	10.32%
Music Supplies	\$137	\$220	\$1,005	\$250	\$150	\$150	(\$100)	-40.00%
Physical Education Supplies	\$909	\$550	\$750	\$250	\$200	\$200	(\$50)	-20.00%
Art Supplies	\$1,491	\$1,436	\$1,500	\$1,500	\$1,500	\$1,500	\$0	0.00%
Instructional Technology	\$4,552	\$4,521	\$4,622	\$3,622	\$3,600	\$3,600	(\$22)	-0.61%
Library Books and Periodicals	\$4,076	\$1,000	\$1,325	\$1,150	\$1,950	\$1,950	\$800	69.57%
Guidance Supplies	\$1,029	\$202	\$200	\$200	\$150	\$150	(\$50)	-25.00%
Library/Media Supplies	\$970	\$1,647	\$1,250	\$1,250	\$1,400	\$1,400	\$150	12.00%
Professional Development	\$6,665	\$4,181	\$1,765	\$2,500	\$1,940	\$1,940	(\$560)	-22.40%
Other Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
504 Compliance	\$644	\$948	\$575	\$2,825	\$3,050	\$3,050	\$225	7.96%
Library/Media Other Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Subtotal:	\$1,423,201	\$1,397,850	\$1,533,768	\$1,626,202	\$1,557,293	\$1,557,293	(\$68,909)	-4.24%
Hale School								
Hale School Administrative Salaries	\$94,000	\$98,760	\$97,652	\$10,000	\$10,000	\$10,000	\$0	0.00%
Hale School Teacher Salaries	\$1.196.797	\$1,226,739	\$1,250,565	\$1,239,773	\$1,355,640	\$1,355,640	\$115,867	9.35%
Hale School Extra-Curricular Advisors	\$1,196,797	\$18,346	\$22,013	\$24,382	\$24,382	\$24,382	\$115,867	0.00%
Hale School Clerical Salaries	\$42,438	\$43,430	\$45,820	\$46,072	\$46,072	\$46,072	\$0	0.00%
Hale School Classroom Aides	\$0	\$1,007	\$0	\$0	\$0	\$0	\$0	0.00%
Contracted Services	\$7,955	\$12,550	\$13,050	\$11,500	\$9,000	\$9,000	(\$2,500)	-21.74%
General Office Supplies	\$6,307	\$5,500	\$4,500	\$4,000	\$5,000	\$5,000	\$1,000	25.00%
Textbooks	\$6,796	\$6,960	\$3,500	\$2,000	\$2,000	\$2,000	\$0	0.00%
General Instructional Supplies	\$22,730	\$13,220	\$10,500	\$7,900	\$6,000	\$6,000	(\$1,900)	-24.05%
Music Supplies	\$1,510	\$1,000	\$800	\$900	\$800	\$800	(\$100)	-11.11%
Physical Education Supplies	\$2,237	\$590	\$1,000	\$1,000	\$750	\$750	(\$250)	-25.00%
Art Supplies	\$2,960	\$2,090	\$2,500	\$2,500	\$3,000	\$3,000	\$500	20.00%
Instructional Technology	\$7,496	\$4,400	\$6,800	\$12,775	\$9,775	\$9,775	(\$3,000)	-23.48%
Library Books and Periodicals	\$5,361	\$5,000	\$4,500	\$4,500	\$4,500	\$4,500	\$0	0.00%
Guidance Supplies	\$988	\$1,288	\$950	\$650	\$500	\$500	(\$150)	-23.08%
Library/Media Supplies	\$2,481	\$1,700	\$2,300	\$1,800	\$1,800	\$1,800	\$0	0.00%

			Executive Sur	nmary				
Account Name	FY 08 Actual	FY 09 Actual	FY 10 Voted	FY 11 Voted	FY 12 Requested	FY 12 Recommended	Dollar Change (FY 11 to FY 12)	Change %
Professional Development	\$2,708	\$5,910	\$3,950	\$3,000	\$3,350	\$3,350	\$350	11.67%
504 Compliance	\$1,997	\$2,500	\$3,000	\$2,500	\$1,250	\$1,250	(\$1,250)	-50.00%
Other Expenses	\$1,291	\$600	\$900	\$1,100	\$1,100	\$1,100	\$0	0.00%
Library/Media Other Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Subtotal:	\$1,419,436	\$1,451,590	\$1,474,300	\$1,376,352	\$1,484,919	\$1,484,919	\$108,567	7.89%
Marrie Bandardean Cabad								
Mary E. Rowlandson School Rowlandson Administrative Salaries	\$191.685	£400.040	\$176.125	£400.470	£400.040	M400 040	Ф770	0.400/
	+ - /	\$193,212	+ -/ -	\$183,170	· · · · ·	\$183,946	\$776	0.42%
Rowlandson Teacher Salaries	\$1,820,767	\$1,944,099	\$2,316,532	\$2,220,070		\$2,365,951	\$145,881	6.57%
Rowlandson Extra-Curricular Advisors	\$0	\$0	\$0	\$0		\$0	\$0	0.00%
Rowlandson Clerical Salaries	\$57,056	\$53,180	\$44,535	\$47,372		\$47,372	\$0	0.00%
Rowlandson Classroom Aides	\$66,105	\$59,935	\$66,377	\$65,995	\$98,025	\$98,025	\$32,030	48.53%
Contracted Services	\$0	\$0	\$400	\$700	\$1,400	\$1,400	\$700	100.00%
General Office Supplies	\$9,468	\$8,526	\$7,400	\$7,400	\$7,400	\$7,400	\$0	0.00%
Textbooks	\$8,297	\$6,080	\$3,205	\$2,590	\$1,300	\$1,300	(\$1,290)	-49.81%
General Instructional Supplies	\$24,980	\$32,095	\$21,500	\$22,100	\$20,900	\$20,900	(\$1,200)	-5.43%
Music Supplies	\$200	\$300	\$200	\$100	\$300	\$300	\$200	200.00%
Physical Education Supplies	\$611	\$1,427	\$1,560	\$800	\$950	\$950	\$150	18.75%
Art Supplies	\$1,438	\$1,477	\$1,500	\$1,000	\$1,000	\$1,000	\$0	0.00%
Instructional Technology	\$2,463	\$3,190	\$3,300	\$8,115	\$3,400	\$3,400	(\$4,715)	-58.10%
Library Books and Periodicals	\$2,030	\$4,425	\$4,500	\$3,000	\$2,550	\$2,550	(\$450)	-15.00%
Guidance Supplies	\$481	\$545	\$500	\$0	\$100	\$100	\$100	0.00%
Library/Media Supplies	\$292	\$284	\$300	\$0	\$200	\$200	\$200	0.00%
Professional Development	\$13,807	\$6,111	\$5,640	\$6,640	\$7,700	\$7,700	\$1,060	15.96%
504 Compliance	\$0	\$4,000	\$4,000	\$2,000	\$1,000	\$1,000	(\$1,000)	-50.00%
Other Expenses	\$1,498	\$0	\$1,000	\$0	· · · · · · · · · · · · · · · · · · ·	\$0	\$0	0.00%
Library/Media Other Expenses	\$0	\$0	\$0	\$0		\$0	\$0	0.00%
Subtotal:	\$2,201,177	\$2,318,886	\$2,658,574	\$2,571,052	\$2,743,494	\$2,743,494	\$172,442	6.71%
Florence Sawyer School								
Sawyer Administrative Salaries	\$293,743	\$287,967	\$292,275	\$310,430	\$283,204	\$283,204	(\$27,226)	-8.77%
Sawyer Teacher Salaries	\$3,192,224	\$3,390,304	\$3,599,146	\$3,646,259	\$3,755,982	\$3,755,982	\$109,723	3.01%
Sawyer Extra-Curricular Advisors	\$11,664	\$13,454	\$17,031	\$19,712	. , , , ,	\$19,712	\$0	0.00%
Sawyer Clerical Salaries	\$95,207	\$76,533	\$78,834	\$81,216		\$81,842	\$626	0.77%
Sawyer Classroom Aides	\$88,311	\$111,956	\$122,588	\$124,010	\$123,663	\$123,663	(\$347)	-0.28%
Contracted Services	\$8,028	\$10,550	\$9,502	\$8,542	\$5,662	\$5.662	(\$2,880)	-33.72%
	\$5,528	\$10,530	\$12,607	\$12,534	\$10,955	\$10,955	(\$1,579)	-12.60%
General Office Supplies	\$15,369	\$10,740 \$11,270		• • • • • • • • • • • • • • • • • • • •	\$8,480	· /	(\$1,579)	-12.60%
Textbooks			\$11,735	\$10,470	· · · · · · · · · · · · · · · · · · ·	\$8,480		
General Instructional Supplies	\$53,764	\$47,746	\$39,853	\$46,521	\$42,452	\$42,452	(\$4,069)	-8.75%
Music Supplies	\$3,786	\$3,868	\$3,840	\$3,840	\$3,209	\$3,209	(\$631)	-16.43%
Physical Education Supplies	\$4,602	\$5,935	\$4,128	\$3,801	\$3,644	\$3,644	(\$157)	-4.13%
Art Supplies	\$3,691	\$3,867	\$4,147	\$3,567	\$4,000	\$4,000	\$433	12.14%
Instructional Technology	\$12,442	\$17,067	\$16,282	\$17,883	\$12,041	\$12,041	(\$5,842)	-32.67%
Library Books and Periodicals	\$5,934	\$8,184	\$6,790	\$6,790		\$6,000	(\$790)	-11.63%
Guidance Supplies	\$498	\$828	\$986	\$500		\$554	\$54	10.80%
Library/Media Supplies	\$1,669	\$1,652	\$1,850	\$1,450		\$1,750	\$300	20.69%
Professional Development	\$10,157	\$18,765	\$12,242	\$13,614		\$8,450	(\$5,164)	-37.93%
Other Expenses	\$9,540	\$13,979	\$16,680	\$8,000		\$3,700	(\$4,300)	-53.75%
504 Compliance	\$2,238	\$2,496	\$2,500	\$2,500		\$1,250	(\$1,250)	-50.00%
Library/Media Other Expenses	\$787	\$0	\$0	\$0		\$225	\$225	0.00%
Subtotal:	\$3,819,184	\$4,037,161	\$4,253,016	\$4,321,639	\$4,376,775	\$4,376,775	\$55,136	1.28%
Takal D. J. J.	****	044 407 076	644 440 500	644 404 440	#45.000.5	#45.000.5	0007.400	0.4007
Total Budget Grant Offsets	\$38,713,230 \$1,993,523	\$41,497,076 \$1,986,324	\$44,118,502 \$2,196,324	\$44,161,449 \$1,920,512	\$45,098,577 \$1,770,332	\$45,098,577 \$1,770,332	\$937,128 (\$150,180)	2.12%
Net Total Budget	\$36,719,707	\$39,510,752	\$41,922,178	\$42,240,937	\$43,328,245	\$43,328,245	\$1,087,308	2.57%